

CHAIR McCOY: Before $I$ call the meeting to order, Member Goetz would like to make a statement.

Mike.
MEMBER GOETZ: Yes. I am unable to be physically present today at the meeting and do not have a statutory reason under the Open Meetings Act to be counted towards quorum and voting via audio conference. However, as this is an advisory committee, $I$ would still like to participate in the meeting, unless there are any objections to my doing so. I will still recuse myself from participating where a conflict of interest is present.

CHAIR McCOY: Are there any objections to Member Goetz participating via audio conference today?
(No response.)
Hearing none, I would like to call
the meeting to order.
Would the Assistant Secretary please call the roll?

MR. MOSS: Yes. The time is 8:51 a.m. Mr. Fuentes?

MEMBER FUENTES: Here.


Is there such a motion?
MEMBER JURACEK: So moved.
MEMBER FUENTES: Second.
CHAIR McCOY: Ms. Juracek and second by Mr. Fuentes.

Presentation of new business --
Let's vote. All those in favor?
(A chorus of ayes.)
Opposed?
(No response.)
The ayes have it.
Moving on to the presentation and Consideration of new business.

I would like to ask for the general consent of the Members to consider each of the new business items collectively and have the subsequent recorded vote applied to each respective individual item, unless there is any specific new business item that a Member would like to have considered separately.

MEMBER GOETZ: This is Mike Goetz.
I would like to recuse myself from any deliberations and voting with respect to Item 5, Northwestern University Healthcare, of the new
business items because $I$ have a family member who works for the financial advisor in the transaction. CHAIR MCCOY: Thank you.

Then Item 5 will be considered separately from the remaining items, which will be considered collectively.

Sara, would you...
MS. PERUGINI: Thank you.
Item No. 1 in your Board book is a final resolution for not-to-exceed amount of $\$ 570$ million for NorthShore University Health System Obligated Group.

Bond proceeds will be used by the borrower, NorthShore University Health System, for new money projects in an approximate amount of $\$ 90$ million, which include the financing and refinancing of renovations at Skokie Hospital, which was recently converted to an Orthopedic and Spine Institute Specialty Hospital, and also for projects at ambulatory locations in Round Lake Beach and Niles.

Bond proceeds will also be used for refundings in the amount of approximately $\$ 475$ million for bonds and commercial paper issued
by the Authority on behalf of NorthShore, and also bonds issued on behalf of Swedish Health System, which NorthShore acquired effective January 1, 2020. Additional purposes include possibly a debt service reserve fund, working capital, and cost of issuance. On Page 2 of your Board book, under job data, you can see the construction jobs and new jobs created by the aforementioned projects, and under borrower description, there are details about the four hospitals owned by the borrower and also information about the Swedish acquisition and its hospital.

It is anticipated that in connection with this transaction a new master indenture will be put in place with the borrower being the sole obligated group member, and both existing master indentures relating to NorthShore and Swedish will be terminated, and the obligations outstanding thereunder will be cancelled and issued under this new master indenture.

Under credit indicators, they are the long-term ratings of the bonds AA2 by Moody's and AA- by $S \& P$ and the Series 2020 bonds are expected to be rated as well.

With respect to the security, while the covenants are still being negotiated and finalized, it is anticipated that there will be no gross revenues pledged under the master indenture. We have seen this nationally on similar strong credits; however, payments under the loan agreements will still be secured by the new master and there will also be financial covenants, such as historical debt service ratio.

Regarding the structure, while
NorthShore is still following the market, it is anticipated that the 2020 bonds will be issued in one or more fixed rate and/or variable rate tax exempt series that will be sold in a public offering by Goldman Sachs and JP Morgan Securities.

On our last working group call, it was discussed that approximately 80 percent of the bonds will be public fixed and 20 percent would be put bonds that would be issued under a multi-modal indenture initially at a fixed rate until the mandatory tender and then they would go back out in a variable rate.

At the bottom of Page 2 are the estimated sources and uses.

We will skip to Page 4. Under financing summary, you can see the interest rates on the bonds that are included in the Resolution.

The parameters are a not-to-exceed amount of 6 percent on the fixed rate tax-exempt bonds and 4 percent as an initial rate for the variable tax-exempt bonds.

Skipping to the Business Summary on Page 5, there's some additional information on the system and its accolades.

Pages 7 and 8 of the Board book address the professional financial team and also the Board for NorthShore University.

Page 9 includes the confidential
information. The IFA fee for this transaction is listed at the top, and there is also financials for both NorthShore and Swedish as the systems have not yet combined their audits. This is how it is anticipated to be presented in the offering documents.

For NorthShore, the audited financials for the years ended 2018 and 2019, you can see this is a strong credit. In the fiscal year ended 2019, just to note, the negative change in

## Page 9

unrestricted net assets and also net assets is the result of a goodwill impairment of about $\$ 116$ million that was taken at the end of fiscal year 2019, which was required due to a change in GAAP.

Turning to Page 10, Swedish, there's an audited financial statements for the year-ended 2018 and unaudited for the 12 months ended September 30, 2019, as their audit is not yet finalized. We can see these financials are not as strong, but NorthShore can easily absorb them.

Their negative change in net assets was a result of a transfer to Covenant Ministries of Benevolence, which was negotiated as part of the membership substitution transaction with NorthShore. At the bottom of the page, you can see the estimated net present value savings from the refunding portion is approximately $\$ 22.7$ million. Does any member have any questions or comments?

MEMBER HOBERT: I have a quick question. Under the project summary, it says part of the financing is going to go to cover cost of acquiring. Is that -- do you know what the fourth line -reimbursing all or a portion of cost of acquiring --

MS. PERUGINI: The member interest of
Swedish?
MEMBER HOBERT: Yeah, do we know --
MS. PERUGINI: So Swedish has bonds outstanding. So while the systems merged effective January 1, 2020, they're going to refinance those bonds.

MEMBER HOBERT: That's the cost of acquiring.

MS. PERUGINI: Hm-hmm. It is their debt, acquiring their debt.

CHAIR MCCOY: Just a question. You may not know the answer.

> As they're converting or have converted Skokie to the Orthopedic and Spine Institute, will they still have an emergency trauma center?

MS. PERUGINI: I don't know the answer to that.

CHAIR McCOY: I wasn't sure.
MEMBER JURACEK: I don't think they're going to be solely spine only because that's where my OB/GYNE practice is and everything. They're still doing mammograms and everything there.

Everybody has got their specialty.
MS. PERUGINI: It is definitely the trend.

CHAIR McCOY: I don't know if they're
trying to totally move away from all the other things.

MS. PERUGINI: I'm not sure what their plan is with respect to that.

CHAIR MCCOY: Thank you.
Any questions?
(No response.)
Rich, I think it is over to you.
MR. FRAMPTON: Item 2 is a one-time Final
Bond Resolution for the University of Chicago. The not-to-exceed amount is $\$ 400$ million.

What's involved here is the
refinancing of a substantial portion of the University's outstanding debt. There will be no new net bond debt as a result of this financing. The University's current long-term debt ratings are AA2, AA-, and AA+ from Moody's, $S \& P$, and Fitch respectively. And of course, the University has applied for new ratings in connection with the new Series 2020 bonds.

The project description at the top of Page 1 runs through the list of all the tax-exempt and taxable debt to be refinanced. A significant component of that debt will actually be redeemed on Thursday on a taxable basis, and then will subsequently be refinanced with proceeds of the Series 2020A bonds. So the 98B bonds and the 2001B bonds will be refinanced in a two-step process that will begin with a taxable redemption on Thursday, the 13th.

In addition to that, the University will be refinancing a portion of their Series 2020A Bonds that are scheduled to mature on October 1st. Those have a 5 percent coupon and the par amount is roughly $\$ 45$ million.

That being said, roughly 85 percent of the par amount to be refunded will consist of variable rate debt. So this is not a traditional fixed-to-fixed refinancing. They're going to be taking a lot of variable rate debt, fixing it, and extending the maturity date but also levelling the principal payments. So this will be, in a sense, rationalizing their balance sheet.

I estimated the weighted average
interest rate on the par amount of bonds to be refunded, it is only 1.91 percent approximately just based on where current tax-exempt yields are, and they're roughly in the same ballpark.
In addition to that, it's
advantageous for the University to sell premium bonds. So they will, again, as customary, be pricing many of their bonds at 4 and 5 percent coupons when the underlying yields will be reflective of the 2 percent market yield, and that's why in this particular case, over $\$ 60$ million of premium will be generated as reported on Page 3. So in addition to the IFA financing, the University will be concurrently pursuing the issuance of taxable bonds in the amount of \$150 million. Because a substantial portion of those proceeds will be used for short-term and working capital purposes, the Authority is not permitted to issue those bonds under the definition of educational project. So that's -- although, it was explored, that's the primary reason why we can't issue those bonds.

Moving on to Page 5, you can see the undergraduate and graduate and professional
enrollments have increased from academic year 2015 and '16 to 2019 and '20. Undergraduate enrollment is up 16 percent. Graduate and professional up 12 percent.

Moving on to the financials on
Page 10. As one would expect for a AA-rated institution, the University's balance sheet is strong. The rating agencies have noted that the University has typically completed its capital projects on time and within budget, and more importantly these days, they also attained all their fundraising targets, and notably private gifts and grant revenues increased from $\$ 223$ million in 2017 to $\$ 308$ million in 2019. And those increases in donations have helped offset the operating losses that have been posted, although if you add back depreciation, they have been cash flow positive, of course, despite posting operating losses.

One other thing to note on the balance sheet, 2019, other current liabilities, that decreased rather substantially from June 30, 2018 to 2019. That reflected a planned amendment in connection with their retiree health plan, which was -- for which they undertook a new actuarial
evaluation.
So the remeasurement resulted in a reduction in the accumulated benefit obligation of $\$ 120$ million. So that explains the bulk of that drop.

With that, I'll conclude my remarks. Are there any questions or comments?
(No response.)
CHAIR McCOY: No. Thank you.
Moving on to Beginning Farmer Bonds.
MS. KARCHER: This is Lorrie.
Agenda Item 3 A is a one-time Final
Bond Resolution requesting approval for the Beginning Farmer Bond on Kyle Phillip Owens, who is purchasing 12.77 acres of farmland located in Macoupin County in the not-to-exceed amount of $\$ 120,000$. First National Bank of Litchfield is the purchasing bank of this transaction.

Moving on to $3 B$ is a one-time Final Bond Resolution for Beginning Farmer Bond on Jason Haas who is purchasing an undivided 50 percent interest in 80 acres of farmland located in Woodford County in the not-to-exceed amount of $\$ 377,000$. Heartland Bank and Trust is the purchasing bank for
the conduit transaction.
And lastly, Item 3C is a one-time Final Bond Resolution requesting approval for a Beginning Farmer Bond for Christopher and Karen Jones, who are purchasing an undivided 50 percent interest in 80 acres of farmland located in Woodford County in the not-to-exceed amount of $\$ 377,000$. They are purchasing the other half interest that also is being purchased by Mr. Haas. Heartland Bank and Trust is also the purchasing bank for that conduit transaction.

Those are the three Beginning Farmer Bonds. If anyone has any questions...
(No response.)
CHAIR McCOY: Thanks, Lorrie.
Moving on then, Brad, Community
School District.
MR. FLETCHER: Very briefly, School District No. 428 in DeKalb County, they are seeking our consideration of a refunding of Capital Appreciation Bonds that the District issued itself in 2010 pursuant to a voter referendum in 2008 . In 2008, the District endeavored to modernize its facilities borrowing roughly $\$ 110$ million.

Of the three tranches of bonds issued in 2008, 2009, 2010, only the 2010 Series was Capital Appreciation Bonds. They were issued at the time in the amount of $\$ 38$ million. I have passed along the cover page of the 2010 OS, which states the investor yields on those Capital Appreciation Bonds, and you can contrast that with the debt service numbers run prepared by the underwriter, Raymond James and Associates, on the stapled page, and you can see that this is going to vastly improve the financial wherewithal of the District.

While they remain highly leveraged pursuant to their modernization plan just a decade go, certainly exiting a Capital Appreciation Bond structure is very beneficial to the local taxpayers.

We recommend approval. Are there any
questions?
(No response.)
CHAIR MCCOY: Thank you, Brad.
Sara, back to you on $U$ of $C$.
MR. PERUGINI: Sure. I'll be brief in the interest of time.

Item No. 6 in your Board book is a
Memo and Resolution for the University of Chicago

Medical Center, which details amendments it would like to make with respect to its Series 2013 A Bond and accompanying documents.

The Authority's estimated fee and UCMC's financials from when they were in front of the Board in December are also included.

Does anyone have any questions or comments?
(No response.)
CHAIR McCOY: Okay. I think we're good.
I would like to request a motion to recommend for approval the following new business items: 1, 2, 3, 4, and 6.

Is there such a motion?
MEMBER FUENTES: So moved.
MEMBER JURACEK: Second.
CHAIR McCOY: Mr. Fuentes and
Ms. Juracek, second.
Will the Assistant Secretary please call the roll.

MR. MOSS: On the motion and second, I will call the roll.

Mr. Fuentes?
MEMBER FUENTES: Yes.

MR. MOSS: Mr. Goetz, via audio conference?

MEMBER GOETZ: Yes.
MR. MOSS: Mr. Hobert?
MEMBER HOBERT: Yes.
MR. MOSS: Ms. Juracek?
MEMBER JURACEK: Yes.
MR. MOSS: Mr. Zeller?
MEMBER ZELLER: Yes.
MR. MOSS: Committee Chair McCoy?
CHAIR McCOY: Yes.
MR. MOSS: Committee Chair McCoy, the motion carries.

CHAIR McCOY: Thank you.
I would like to ask Member Goetz at this time to exit participation via audio conference for Item 5.

MEMBER GOETZ: Okay.
CHAIR MCCOY: Thanks, Mike.
MS. PERUGINI: Item No. 5 --
MR. MOSS: Hold on one second.
Let the record reflect that Member Goetz has recused himself by terminating his participation via audio conference.

MS. PERUGINI: Item No. 5 in your Board book is a Memo and Resolution for Northwestern Memorial Healthcare. They relate to bonds that the Authority had previously issued on behalf of affiliates of Northwestern, specifically, the Series 2012 and 2014A through $C$ Bonds issued on behalf of Centegra Health System and the Series 2015A and B Bonds issued on behalf of Kish Health System. Also included in connection with this Resolution are the Authority's estimated fee and Northwestern's financials.

Does anyone have any questions or comments?
(No response.)
CHAIR MCCOY: Thank you.
I would like to request a motion to recommend for approval the following new business item: Item 5.

Is there such a motion?
MEMBER ZELLER: So moved.
MEMBER FUENTES: Second.
CHAIR McCOY: Moved by Mr. Zeller, second by Mr. Fuentes.

Will the Assistant Secretary please
call the roll.
MR. MOSS: On the motion and second, I
will call the roll.
Mr. Fuentes?
MEMBER FUENTES: Yes.
MR. MOSS: Mr. Hobert?
MEMBER HOBERT: Yes.
MR. MOSS: Ms. Juracek?
MEMBER JURACEK: Yes.
MR. MOSS: Mr. Zeller?
MEMBER ZELLER: Yes.
MR. MOSS: Committee Chair McCoy?
CHAIR McCOY: Yes.
MR. MOSS: Committee Chair McCoy, the
motion carries.
CHAIR McCOY: Thank you.
Moving on, is there any other
business to come before the Committee?
(No response.)
Is there any public comment?
(No response.)
Hearing none -- let me back up one
second.
Hearing none, is there any public

|  | Page 22 |
| :---: | :---: |
| 1 | comment before the Committee? |
| 2 | (No response.) |
| 3 | Again, hearing none, I would like to |
| 4 | request a motion to adjourn. |
| 5 | Is there such a motion? |
| 6 | MEMBER HOBERT: So moved. |
| 7 | MEMBER ZELLER: Second. |
| 8 | CHAIR McCoy: Mr. Hobert, Mr. Zeller. |
| 9 | All those in favor? |
| 10 | (A chorus of ayes.) |
| 11 | All those opposed? |
| 12 | (No response.) |
| 13 | The ayes have it. Thank you. |
| 14 | MR. MOSS: Meeting adjourned. The time |
| 15 | is 9:12 a.m. |
| 16 | (WHEREUPON, which were all the |
| 17 | proceedings had in the above |
| 18 | entitled cause.) |
| 19 |  |
| 20 |  |
| 21 |  |
| 22 |  |
| 23 |  |
| 24 |  | REPORTER CERTIFICATION $\quad$ Page 23 Reporter of the State of Illinois, do hereby certify that $I$ reported in shorthand the proceedings had at the meeting aforesaid, and that the foregoing is a true, complete and correct transcript of the proceedings of said meeting as appears from my stenographic notes so taken and transcribed under my personal direction.

IN WITNESS WHEREOF, I do hereunto set my hand at Chicago, Illinois, this March 5, 2020.


JO ANN LOSOYA
C.S.R. No. 084-002437

| 0 | $\begin{array}{\|cc\|} \hline \mathbf{2 0 2 0} & 1: 6 \\ \text { 6:2 } & 21 \\ \text { 6:3 } & 7: 12 \\ 110: 24 & 10 \\ \text { 11:23:13 } \\ \text { 2020a } & 12: 7,12 \\ \mathbf{2 1 6 6} & 23: 16 \\ \mathbf{2 2 . 7} & 9: 17 \\ \mathbf{2 2 3} & 14: 13 \\ \hline \end{array}$ | 8:51 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 084-002437 23:17 |  | 9 |  |  |
|  |  |  |  |  |
| $\begin{aligned} & 1 \quad 5: 96: 3 \quad 10: 612: 2 \\ & 18: 13 \\ & \mathbf{1 . 9 1} \quad 13: 2 \\ & \mathbf{1 0} 9: 5 \quad 14: 6 \end{aligned}$ |  | $\begin{array}{lc} \mathbf{9 8 b} & 12: 7 \\ \mathbf{9 : 1 2} & 22: 1 \end{array}$ |  |  |
|  |  |  |  |  |
| 11 1:6 | 3 $13: 12$ $18: 13$  <br> 30 $9: 8$ $14: 21$  <br> 308 $14: 14$   <br> 377,000 $15: 23$ $16: 7$  <br> 38 $17: 4$   <br> 3a $15: 12$   <br> 3b $15: 19$   <br> 3c $16: 2$   | ```a.m. 1:7 2:22 22:15 aa 6:23 11:21,21 14:6 aa2 6:22 11:20 absorb 9:10 academic 14:1 accolades 8:10 accompanying 18:3``` |  |  |
| 110 16:2 |  |  |  |  |
| 1169 |  |  |  |  |
| 12 9:7 14 |  |  |  |  |
| $12.77 \quad 15: 15$ |  |  |  |  |
| 120 15:4 |  |  |  |  |
| 120,000 15 |  |  |  |  |
| 13th 12:10 |  |  |  |  |
| 150 13:16 | - |  |  |  |
| 16 14:2,3 | $\begin{array}{lc} \mathbf{4} & 8: 1,6 \\ \mathbf{4 0 0} & 11: 15 \\ \mathbf{4 2 8} & 18: 13 \\ \mathbf{4 5} & 12: 15 \\ \mathbf{4 7 5} & 5: 24 \\ \hline \end{array}$ | accumulated 15:3 acquired 6:3 |  |  |
| $160 \quad 1: 7$ |  |  |  |  |
| 1st 12:13 |  | acquiring 9:22,24 |  |  |
| 2 |  | 0:9,11 |  |  |
| 2 |  |  |  |  |
| 13:10 18.13 | 5 | 5:15 |  |  |
| 20 7:18 14:2 | 5 4:23 5:4 8:9 |  |  |  |
| 2001b 12:7 | 12:14 13:8,23 | act 2:7 <br> actuarial 14:24 |  |  |
| 2008 16:22,23 17:2 | 19:17,20 20:1,18 | add $14: 16$ <br> addition 12:11 |  |  |
| 2009 17:2 | 23:13 |  |  |  |
| 2010 17:5 | 50 15:21 16:5 | $\underset{13: 5,13}{\operatorname{addition} 12: 11}$ |  |  |
| 2012 20:6 | 6 | additions 3:20 |  |  |
| $\begin{array}{ll}\text { 2013a } & 18: 2 \\ \text { 2014a } & 20: 6\end{array}$ | $\begin{array}{llll} 6 & 8: 5 & 17: 23 & 18: 13 \\ \mathbf{6 0} & 13: 11 \end{array}$ | address 8:12 <br> adjourn 22:4 <br> adjourned 22:14 <br> advantageous <br> 13:6 <br> advisor 5:2 <br> advisory 2:9 <br> affiliates 20:5 |  |  |
| $\begin{array}{lll}2015 & 14: 1 \\ \text { 2015a } & 20: 7\end{array}$ | 7 |  |  |  |
| 2017 14:13 | 7 8:1 |  |  |  |
| 2018 8:22 9: | 8 |  |  |  |
| 14:21 | ```8 8:11 80 7:17 15:22 16:6 85 12:16``` |  |  |  |
| $2019 \text { 8:22,24 9:4,8 }$ |  |  |  |  |
|  |  |  |  |  |


| 19:24 | $13: 1,7,8,15,19,22$ | $\text { certify } 23: 5$ | confidential 8:14 |
| :---: | :---: | :---: | :---: |
| audit 9 | 15:10 16:13,21 | chair 2:1,14 3:10 | conflict 2:13 |
| ited 8:21 | 17:1,3,7 20:3,6, | ,12,14,15,18 | connection 6:13 |
| audits 8:18 | bonnett 1:19 | 4:4 5:3 10:12,20 | 11:23 14:23 20:9 |
| authority 1:1,6 | book 5:9 6:6 8:1 | 11:4,9 15:9 16:15 | consent 4:15 |
| 6:1 13:18 20:4 | 17:23 20:2 | 17:19 18:10,17 | consider 4:15 |
| authority's 18:4 | borrower 5:14 6:9 | 19:10,11,12,14,19 | consideration 4:13 |
| ):10 | 6:10,15 | 20:15,22 21:12,13 | 16:20 |
| average 12:2 | borrowing | 21:14,16 22:8 | considered 4:19 |
| ayes 4:8,11 22:10 | bottom 7:23 9:15 | chairman 1:11 | 5:4,6 |
| 22:13 | brad 1:18 16:16 | change $8: 249: 4,11$ | consist 12:17 |
| b | 7:19 | chicago 1:8 11:14 | constituted 3:17 |
|  | bradley 1:1 | 24 23:13 | tion 6:7 |
| back 7:21 14:16 | brief 17:2 | chorus 4:8 22:10 | contrast 17:7 |
| 17:20 21:22 | $\begin{array}{ll}\text { briefly } & 16: 18 \\ \text { budget } & 14: 10\end{array}$ | christopher 1:17 | converted 5:18 |
| balance $12: 23$ | $\text { bulk } 15: 4$ | collectively 4:16 | converting 10:14 |
| ballpark 13:4 | business 4:6,13,16 | 5:6 | coordinator 1:20 |
| bank 15:17,18,24 | 4:18 5:1 8:8 18:12 | combined 8:18 | correct 23 |
| 15:24 16:9,10 | 20:17 21:18 | come 21:18 | rections 3:20 |
| based 13:3 | c | en | cost 6:59:22,24 |
| basis 1 | c 17:20 |  | 10:8 |
| beach 5:20 | c.S.r. 23:1 | $15: 7 \text { 18:8 20:13 }$ | counted 2:8 |
| $\begin{array}{cc} \text { beginning } & 15: 10 \\ 15 \cdot 14 & 16: 1 \end{array}$ | $\begin{gathered} \text { call } 2: 1,18,217: 16 \\ 18: 20,2221: 1,3 \end{gathered}$ | commercial 5:24 | county 15:16,23 |
| behalf $6: 1,2$ 20:4,6 | cancelled 6:19 | committee 1:2,5 | 16:7,19 |
| :8 | capital 6:5 13:18 | 0 3:10,15,16 | coupon 12:14 |
| beneficial 17:15 | 14:9 16:20 17:3,6 | 9:10,12 21:12,14 | coupons 13:9 |
| benefit 15:3 | 17:14 | 1:18 22:1 | course 11:22 |
| benevolence 9:13 | carries 19:13 | community 16:16 | 4:1 |
| board 5:9 6:6 8:11 | 21:15 | complete 23:8 | -venant 9:12 |
| 8:13 17:23 18:6 |  | completed 14:9 | covenants 7:2,8 |
| $1$ | cash 14:17 | component 12:4 | cover 9:22 17:5 |
| bond 5:13,22 | $\text { cause } 22: 18$ | conclude 15:6 | eated 6: |
| 11:14,19 15:13,14 | ccge 1:19 | concurrent | edit 6:21 8:2 |
| 15:20,20 16:3,4 | centegra | 13:14 | credits 7:6 |
| 17:14 18:2 | center 10:17 18:1 | conduit 1:2,5 16:1 | t 11:20 13:3 |
| bonds 5:24 6:2,22 | certainly 17:14 | conference 1.12 | 14:20 |
| 6:23 7:12,18,19 | certification 23:1 | conference $\quad 1: 12$ $1.202 .9,153.2$ | customary 13:7 |
| 8:3,6,7 10:4,7 | certified 23:4 | $1: 20 \text { 2:9,15 3:2 }$ |  |
| 11:24 12:7,7,8,13 |  | 19:2,16,24 |  |


| d |  |  |  |
| :---: | :---: | :---: | :---: |
|  | enrollment enrollments entitled 22: eric 1:14 estimated 7 9:16 12:24 20:10 evaluation everybody ex 1:14 3:12 exceed 5:10 11:15 15:1 | ```financials 8:16,22 9:9 14:5 18:5 20:11 financing 1:5 5:16 8:2 9:22 11:19 13:13 first \(15: 17\) fiscal 8:23 9:3 fitch 11:21 fixed \(7: 13,18,20\) 8:5 12:19,19 fixing \(12: 20\)``` | ```going 9:22 10:6,22 12:19 17:10 goldman 7:15 good 18:10 goodwill 9:2 graduate 13:24 14:3 grant 14:13 gross 7:4 group 5:12 6:16 7:16 guarantee 1:20 gyne 10:23``` |
|  |  |  | h |
|  | exit 19:16 <br> exiting 17: <br> expect 14:6 <br> expected <br> explains 15 <br> explored 13 <br> extending |  | half $16: 8$ hand $23: 13$ health $5: 11,14 \quad 6: 2$ $14: 23 \quad 20: 7,8$ healthcare $1: 19$ $4: 2420: 3$ hearing $2: 18 \quad 3: 23$ $21: 22,24 \quad 22: 3$ heartland $15: 24$ |
|  |  |  |  |
|  | facilities $16: 24$family $5: 1$farmer $15: 10,14$15:20 16:4,12farmland $15: 15,22$16:6favor $4: 7 \quad 22: 9$february $\quad 1: 6$fee $8: 15 \quad 18: 4 \quad 20: 10$final $5: 10 \quad 11: 13$15:12,19 $16: 3$finalized $7: 39: 9$finance $1: 1,2,6$ | $\begin{aligned} & 18: 17,23,2420: 21 \\ & 20: 2321: 4,5 \\ & \text { fund } 6: 5 \\ & \text { fundraising } 14: 12 \end{aligned}$ | hereunto 23: <br> highly $17: 12$ <br> historical 7:8 |
| easily 9:10 |  |  | hmm |
| easily $9: 10$  <br> edits $3: 20$  <br> educational $13: 20$  <br> effective $6: 3$ $10: 5$ <br> elizabeth $1: 16$  <br> emergency $10: 16$  <br> endeavored $16: 23$  |  | $\begin{aligned} & \text { gaap } 9: 4 \\ & \text { general } 1: 16,16 \\ & \quad 4: 14 \\ & \text { generated } \quad 13: 12 \\ & \text { gifts } 14: 12 \\ & \text { go } 7: 21 \quad 9: 22 \quad 17: 14 \\ & \text { goetz } \quad 1: 12 \quad 2: 2,5,15 \\ & \quad 3: 1,3 \quad 4: 21,21 \quad 19: 1 \end{aligned}$ | ```hobert 1:12 3:4,5 9:20 10:3,8 19:4,5 21:6,7 22:6,8 hold 19:21 hospital 5:17,19 6:12 hospitals 6:10``` |


| i | j | locations 5:20 | members 3:16 |
| :---: | :---: | :---: | :---: |
| ifa 8:15 13:13 | james 1:11 17:9 | long 6:22 11:20 | 4:15 |
| illinois 1:1,5,8 | january 3:21 6:3 | lorrie 1:20 15:11 | membership 9: |
| 23:5,13 | 10:6 | 16:15 | memo 17:24 $20: 2$ |
| impairment 9:2 | jason 15:20 | 10 | merged $10 \cdot 5$ |
| importantly 14:11 | $\begin{array}{ll}\text { jo } & 23: 4,16 \\ \text { job } & 6: 7\end{array}$ | lot 12:20 | michael 1:12, |
| improve 17:10 | job 6:7 | lyle 1:11 | mike 2:4 4:21 |
| included 8:3 18:6 | jones 16:5 | m | 9:19 |
| 20:9 | jp | macoupin 15 | million 5:11,16,24 |
| includes 8:14 | june 14:21 | mammograms | 2:15 13:11,16 |
| increased 14:1,13 | juracek 1:13 3:6,7 | 10:24 | $14: 13,1415: 4$ |
| $\begin{array}{ll}\text { increases } & 14: 14 \\ \text { indenture } & 6: 14,20\end{array}$ | 4:2,4 10:21 18:16 | mandatory 7:21 | $16: 2417: 4$ |
| indenture $6: 14,20$ $7: 4,20$ | $\begin{aligned} & 18: 18 \text { 19:6,7 } 21: 8 \\ & 21: 9 \end{aligned}$ | march 23:13 <br> market 7:11 13:1 | ministries 9:12 |
| indentures 6:17 | k | master 6:14,16,20 | minutes $3: 20,24$ |
| indicators 6:21 individual 4:17 | karcher 1:2 | mature | modernizatio |
| information 6:11 | 15:11 | maturity $12: 2$ | 7: |
| 8:9,15 |  | mccoy $1: 112: 1,14$ | modernize 16:23 |
| initial 8:6 | know 9:23 | 3:10,11,15,18 4:4 | money 5:15 months 9:7 |
| $\begin{array}{lc}\text { initially } & 7: 20 \\ \text { institute } & 5: 19\end{array}$ | 10:18 11:4 | $5: 310: 12,2011: 4$ | months 9:7 moody's 6:22 |
| institute 5:19 | kyle 15:14 | $11: 9 \text { 15:9 16:15 }$ | $\begin{gathered} \text { moody's } 6: 22 \\ 11: 21 \end{gathered}$ |
| institution 14:7 | 1 | 9:10,11,12,14,19 | morgan 7:15 |
| interest 2:13 8:2 | la | 0:15,22 21:12,13 | moss 1:16 2:22 3:1 |
| 10:1 13:115:22 | lasalle 1:7 | 21:14,16 22:8 | $3: 4,6,8,10,12,15$ <br> 18:21 19:1,4,6,8 |
| 16:6,8 17:22 | lastly 16:2 | medical | 18:21 19:1,4,6,8 |
| investor 17:6 | levelling 12:21 | meeting 1:2,5 $2: 1$ | $\begin{aligned} & 19: 10,12,2121: 2,6 \\ & 21: 8,10,12,14 \end{aligned}$ |
| involved 11:16 | leveraged 17:12 | 2:6,11,19 22:14 | $21: 8,10,12,14$ $22: 14$ |
| issuance 6:5 13:15 | liabilities 14:20 | 23:7,9 | motion 3:24 4:1 |
| issue 13:19,22 | line 9:23 | meetings 2:7 | motion $3: 244: 1$ $18: 11,14,2119: 13$ |
| issued 5:24 6:2,19 | lisa 1:19 | meister 1:17 |  |
| 12,19 16:21 | list 12:2 | member 2:2,5,1 | 20:16,19 21:2,15 |
| 17:1,3 20:4,6,8 | listed 8:16 | 2:24 3:3,5,7,9 4:2 | 22:4,5 |
| item $4: 18,18,23$ | litchfield 15:17 | 4:3,19,21 5:1 6:16 | move 11:5 <br> moved $4: 2$ 18:15 |
| 5:4,9 11:13 15:12 | loan 1:20 7:6 | 9:18,20 10:1,3,8 | $20: 20,22 \text { 22:6 }$ |
| 16:2 17:23 19:17 | local 17:15 | 10:21 18:15,16,24 | moving 4:12 13:23 |
| 19:20 20:1,18,18 | located 15:15,22 | 19:3,5,7,9,15,18 | moving 4:12 13:23 $14: 515: 10,19$ |
| $\begin{aligned} & \text { items } 4: 165: 1,5 \\ & 18: 13 \end{aligned}$ | 16:6 | $19: 22 \text { 20:20,21 }$ | $\begin{aligned} & 14: 515: 10,19 \\ & 16: 1621: 17 \end{aligned}$ |

[multi - raymond]

| multi 7:19 | cio 1:14 3:12 | perugini 1:19 5:8 | professional 8:12 |
| :---: | :---: | :---: | :---: |
| n | offset 14:15 | 10:1,4,10,18 11:2 | 3:24 1 |
|  | okay 18:10 19:18 <br> open 2:7 | 11:7 17:21 19:20 20:1 | $\begin{array}{\|c} \text { project } 9: 21 ~ 12: 1 \\ 13: 20 \end{array}$ |
|  | operating 14:15 | phillip 15:14 | projects 5:15,19 |
|  | 14:18 | physically 2:6 | 6:8 14:10 |
|  | opposed 4:9 22:11 | place 6:15 | public 7:14, |
| $\begin{gathered} \text { net } 9: 1,1,11,16 \\ 11: 19 \end{gathered}$ | order 2:2,19 <br> orthopedic 5:18 | $\operatorname{plan~}_{17: 13} 11: 8 \text { 14:2 }$ | $\begin{array}{cc} \text { 21:20,24 } \\ \text { purchased } & \\ \hline \end{array}$ |
| new $4: 6,13,15,18$ | 10:15 | planned 14:2 | purchasing 15:15 |
| $\begin{aligned} & \text { 4:24 5:15 6:7,14 } \\ & \text { 6:20 7:7 11:18,23 } \end{aligned}$ | os 17:5 <br> outstanding 6:18 | $\begin{aligned} & \text { please } 2: 2018: 1 \\ & 20: 24 \end{aligned}$ | $\begin{aligned} & \text { 15:18,21,24 16:5,8 } \\ & \text { 16:10 } \end{aligned}$ |
| $\begin{aligned} & \text { 11:23 14:24 18:12 } \\ & \text { 20:17 } \end{aligned}$ | 10:5 11:18 | pledged 7:4 | purposes 6:4 |
|  | owens 15:14 | policy 1:19 | 13:18 |
| niles 5:21 | owned 6:10 | portion 9:17, | pursuant 1:7 |
| non 1:14 3:13 | p | 11:17 12:12 13:16 | 6:22 17:13 |
| north 1:7 | page 6:67:23 8:1 <br> 8.9149 .51512 .2 | $\begin{array}{lc} \text { positive } & 14: 17 \\ \text { possibly } & 6: 4 \end{array}$ | $\begin{array}{\|l\|l\|} \hline \text { pursuing 13:14 } \\ \text { put 6:15 7:19 } \\ \hline \end{array}$ |
| northshore 5:11 | ,12,23 14:6 | posted 14:16 | $\mathbf{q}$ |
| $\begin{aligned} & 5: 146: 1,3,177: 11 \\ & 8: 13,17,219: 10,14 \end{aligned}$ | 7:5, | posting 14:18 | question 9:20 |
| northwestern 4:24 | pages 8:11 | premium 13:6,12 | 10:12 |
| 20:2,5 | paper 5:24 | prepared $17 \cdot 8$ | questions 9:18 |
| northwestern's20:10 | par 12:14,17 13:1 | prepared 17:8 | 11:10 15:7 16:13 |
|  | parameters 8:4 |  | 17:17 18:7 20:12 |
| notably 14:12note 8:24:14:19 | part 9:13,21 |  | quick 9:20 |
|  | participate 2:10 |  | quorum 2:83: |
| noted 14:8 | participating 2:12 | presented 8:19 | r |
| $\begin{array}{ll}\text { notes } & 23: 10 \\ \text { notice } & 1.7\end{array}$ | $2: 15$ | president 1:18,18 | rate 7:13,13,20,2 |
| notice 1:7 numbers 17:8 | $\begin{gathered} \text { participation } \\ \text { 19:16,24 } \end{gathered}$ | 1:19,19 | 8:5,6 12:18,20 |
| o | ular 13:11 | pricing 13:8 | ra |
| ob 10:23 <br> objections 2:11,14 <br> obligated 5:12 <br> 6:16 <br> obligation 15:3 <br> obligations 6:18 <br> october 12:13 <br> offering 7:14 8:19 | passed 17:4 payments 7:6 12:22 | primary 13:21 principal 12:22 private 14:12 | rates 8:2 <br> rating $14: 8$ <br> ratings 6:22 11:20 |
|  | $\begin{gathered} \text { percent } 7: 17,18 \\ 8: 5,612: 14,16 \end{gathered}$ | proceedings 1:4 | $11: 23$ |
|  | 13:2,8,10 14:3,4 | 22:17 23:6,9 proceeds 5:13, | rational |
|  | 15:21 16:5 | $\begin{gathered} \text { roceeds } 5: \\ \text { 12:6 13:17 } \end{gathered}$ | 12:23 |
|  | permitted 13:19 personal 23:11 |  |  |




